

11 March 1982

## TENTATIVE SCHEDULE AND PURPOSES, NIC RETREAT, 16-17 MARCH

Tuesday, 16 March

0700 : Van Lvs Hqs (Main Entrance) for 0745 Departure [ ] 25X1

0900-1000: Free Time; Settle into Quarters [ ] 25X1

1000-1030: Admin Briefing of Newcomers [ ] 25X1

1030-1045: Opening Remarks: Purposes of the Retreat (Rowen)  
(Chance to get away from telephones; take stock; candid assessment of how we're doing--or not doing; new directions and directives; benefits of informal osmosis, etc.)

1045-1215: Problems of Warning (Lehman, chair; [ ] All) 25X1  
(Ways and means of improving the warning process; [ ] theses; conventional wisdom vs. cry wolf; optimum role for NIO's) 25X1

1215-1315: Lunch

1330-1515: The NIC and the NIO's in the Policy Process, I. (Rowen, chair; [ ] All) 25X1  
(Using as a baseline the previously distributed summary of the 1977 OTE Study [ ] et al.) of consumers' evaluations of the utility of the estimative function, how do NIC products and activities now stack up? How do others see us? Feedback NIOs have received. Triumphs and traumas in being "relevant" and "engaged," as seen by each NIO. Formal papers vs. informal papers vs. on-the-spot inputs. Isolation vs. advocacy.) 25X1

1530-1645: The NIC and the NIO's in the Policy Process, Continuation.

(1600: DCI Lvs [ ] Accompanied by [ ] 25X1  
[ ] ) 25X1

1645-1800: Coordination Time

1800-1900: Dinner

1900-2030: The NIC and the NIO's in the Policy Process, II (Rowen, chair; DCI; [ ] All) 25X1

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(Brief reprise of Session I; DCI remarks; brief comments (candid) from each quest; open discussion of strengths, weaknesses, what-is-needed-where for improvement.)

Wednesday, 17 March

0815-0845: Film: "The National Intelligence Estimate" (ca. 1966)

0845-1045: The Business of Estimating ( [redacted]  
[redacted] All)

25X1

25X1

(Cf. The NIE film, lessons to be learned from continuity and change. Assessment vs. projection. Consensus vs. dissents. How best to improve the coordination process. Are there valid analytical methods we are overlooking?)

1100: Lv [redacted] For Hqs

25X1

25X1

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